

Turning Around Conflict on Your Board

Timi Tullis, Director of Board Development and Field Services Association of Alaska School Boards Conflict on your Board -Setting the stage: Conflict is inevitable

For good ideas and true innovation, you need human interaction, conflict, argument, debate.

Margaret Heffernan

It's no Wonder we have issues! 75% people are significantly

> *Diverse members *Passionate people *Shared leadership *Political positions



"I don't like to be difficult, but it's the only thing I'm really good at!"

Conflict on your Board -Setting the stage: Causes of conflict





Limitations

Innovation

Conflict on your Board -Setting the stage: Conflict has consequences good & bad

Board Effectiveness

Board Stability

Board Respect

Student Achievement

Conflict on your Board -Setting the stage

Conflict management - who is responsible

The board

The board chair

The superintendent

So who are these ROGUE Board Members

- willful disregard of rules
 routinely uses *implied* authority
- micro-manager with an overinflated opinion of his or her abilities
- seeks alliances for personal agenda
- does not subscribe to a code of ethics



Sharing stories bad behavior

TO BEGIN WITH, TO LIKE TO APOLOGISE FOR MY BEHAVIOUR AT OUR RECENT MEETING !





What Can be Done?

"I have to keep reminding myself that some people were just raised differently."

lessonslearnedinlife.com

Nothing! Well almost nothing!







 Assess the situation Stop wishing they were different Take a step back Formulate a plan Implement your plan Monitor effectiveness





Association of Alaska School Boards Advocates for Alaska's Youth



cross cultural communication

Group Dynamics

Righteousness, Entrenched, Peer Pressure, Escalation



Turnaround - Board Norms

Board Culture

• Build Relationships

• Resolve without hesitation!



"Aren't you glad we had this meeting to resolve our conflict?"

Change your Behavior

Understand the difficult person's behavior before it gets out of hand

Place the difficult person's behavior under a magnifying glass

See the motive behind it

Do not let the behaviour of others destroy your inner peace.

www.healthythoughts.in

Find Common Ground

Emphasize your similarities

- Find common ground
- Reducing differences is essential





Try to visualize solutions Watch your body language Push back respectfully Call the bully on their behavior Focus on THEM not on how you feel What did you just say to me/us? Your language is disrespectful if you want to speak to me... I will no longer tolerate your abusive behavior Instead of "I feel" flip it to YOU Team up with others Hold a board retreat with facilitator Bullies admire people who don't let them get away with bad behavior Take command and stop behavior calmly and respectfully Be firm and clear Instead of yelling back pull out pen paper and ask them to repeat Analyze your behavior Maintain sense of humor Maintain your emotional stability and self confidence Portray positive attitude If they do not see they are getting to you they will stop

You can turn around conflict on your board!

Timi Tullis, Director of Board Development and Field Services <u>ttullis@aasb.org</u>

We at AASB are always here to help you!

